

CONFERENCE

Added value and good practice in implementing the internal control system in publicly-owned enterprises

To be held on

14 February 2018

Ministry of Foreign and European Affairs

Trg N.Š. Zrinskog 7-8, Zagreb

(entry to the Conference place from Petrinjska 18a)



This Conference is funded by the European Union

The Conference aims to:

- **strengthen the internal control system in publicly-owned enterprises and**
- **promote the implementation of good practice.**

Experiences in the field of implementing the internal control system and public finance in publicly-owned enterprises in Croatia, Latvia and the Netherlands will be shared during this conference with the aim of drawing conclusions for the context in Croatia.

Participants:

Top and middle management, representatives from line ministries, members of executive boards and members of supervisory boards in state-owned and local/regional government-owned companies.

Interpretation from/into: English/Croatian

This conference is part of the Twinning project HR 14 IPA FI 04 16 "Further development of internal control system and work methodology" and is funded by the European Union.

This communication reflects only the views of the author, and the European Commission cannot be held responsible for any use which may be made of information contained therein.

14 February 2018

Time	Action	Speaker(s)
09:00 – 09:30	Registration/Arrival and registration of participants	
09:30 – 9:40	Opening address/ introduction to the programme	<p align="center">Mr Niko Raič Head of Central Harmonisation Unit Ministry of Finance Republic of Croatia</p> <p align="center">Moderator: Mr Davor Kozina Central Harmonisation Unit Ministry of Finance Republic of Croatia</p>
09:40 – 10:10	Welcome speeches	<p align="center">Mr Ante Matijević Assistant Minister Ministry of Finance Republic of Croatia</p> <p align="center">Ms Ellen Berends Ambassador of the Kingdom of the Netherlands in the Republic of Croatia</p> <p align="center">Ms Mirella Rašić Representative from the European Commission Representation in the Republic of Croatia</p> <p align="center">Mr Krunoslav Katičić State Secretary Ministry of State Assets Republic of Croatia</p>
Session 1: The structure of publicly-owned enterprises		
10:10–10:30	<p><u>Latvian experience on the governance of state-owned enterprises</u></p> <ul style="list-style-type: none"> - The management system of POEs in Latvia, the role of the CSCC in Latvia, legal framework, methodology, advantages of the system, - The role of the Coordination Board, - Challenges in the development of the existing system and for the future. 	<p align="center">Ms Dzintra Gasūne Head of state-owned enterprises governance division Cross-Sectoral Coordination Centre Republic of Latvia</p>
10:30– 10:50	<p><u>The role of the owner of state-owned enterprises compared to the role of the policy Ministry in the Netherlands</u></p> <ul style="list-style-type: none"> - Explanation of the activities and the information needed to execute the function of the owner, - General policy for POEs, - Privatisation of POEs (criteria, advantages/ disadvantages). 	<p align="center">Mr Jos Nouwt Junior project leader Kingdom of the Netherlands</p>
10:50–11:10	<p><u>The role and experience of the Ministry of State Assets in the Republic of Croatia</u></p> <ul style="list-style-type: none"> - The role of the new ministry and the main results achieved in the first year, - The existing system of POEs, - Goals/challenges for the future. 	<p align="center">Mr Krunoslav Katičić State Secretary Ministry of State Assets Republic of Croatia</p>
11:10–11:25	<u>Questions and answers</u>	Panel with the speakers
11:25 – 11:45	<u>Coffee break</u>	

Session 2: Challenges for publicly-owned enterprises		
11:45 – 12:00	<p style="text-align: center;"><u>Observations on publicly-owned enterprises in Croatia</u></p> <ul style="list-style-type: none"> - Main conclusions on the Internal control system (ICS) in POEs, - Challenges for effective and efficient ICS within POEs. 	<p>Ms Verica Akrap Assistant Auditor General for auditing companies State Audit Office Republic of Croatia</p>
12:00 – 12:20	<p style="text-align: center;"><u>The management framework for publicly-owned enterprises in Latvia</u></p> <ul style="list-style-type: none"> - The segregation of roles and responsibilities between the Shareholder, Supervisory board and Executive board in a POE, - Interaction between the Shareholder, Executive board and Supervisory board, - Issues addressed by the Supervisory board and Shareholder. 	<p>Ms Inta Liepa Advisor to the Executive Board of Latvian Post Supervisory Board Member to the State-owned enterprise "Pasazieru Vilciens" Republic of Latvia</p>
12:20 – 12:35	<p style="text-align: center;"><u>The Internal Control System in a Croatian publicly-owned enterprise Challenges for the future</u></p> <ul style="list-style-type: none"> - A view on the functioning inside the Croatian Lottery; mission, vision, goals and key performance indicators to achieve, - Increase of effectiveness, efficiency, accountability and transparency of a POE through the implementation of ICS, - Risk management in a POE. - The level of stakeholder involvement in the management process of a POE, - Challenges for the future. 	<p>Ms Sandra Šteković Deputy Head of Finance and Accounting Sector Croatian Lottery Republic of Croatia</p>
12:35 – 12:50	<p><u>Questions and answers</u></p>	<p>Panel with the speakers</p> <p>An additional experts from the Republic of Latvia and the Kingdom of the Netherlands will take part in this panel:</p> <p>Mr Valērijs Stūris Manager of Policy Planning Project and Analysis Process State Audit Office</p> <p>Ms Imandra Galandere-Zile Director of Quality and Risk Management Department State Treasury, Republic of Latvia</p> <p>Mr Arjan Vos Foreign Affairs and Training Coordinator, National Academy for Finance and Economics, Ministry of Finance, Kingdom of the Netherlands</p>
12:50 – 13:05	<p><u>Lessons learned from this conference</u></p>	<p>Mr. Jos Nouwt Junior project leader Kingdom of the Netherlands</p>
13:05 – 13:20	<p><u>Closing Remarks</u></p>	<p>Ms Arina Andreičika Project leader Ministry of Finance Republic of Latvia</p> <p>Mr Niko Raič Head of Central Harmonisation Unit Ministry of Finance Republic of Croatia</p>
13:20 – 15:00	Lunch	

INFORMATION ON THE SPEAKERS AND THEIR PROFESSIONAL EXPERIENCE

Speakers



Ms Arina Andreičika
MS Project Leader (Latvia)

Ms Arina Andreičika has been the Head of the Internal Audit Department at the Ministry of Finance since 2014, and has been an employee of the ministry since 2012. She was in charge of fiscal policy issues and worked as a team leader during the Euro changeover process in Latvia.

She has worked in public administration since 2002 and her previous experience is connected to the Ministry of Environmental Protection and Regional Development. While working there, she gained extensive experience in the area of implementing EU funded projects.



Mr Niko Raič
BC Project Leader (Croatia)

Mr Niko Raič is the Head of the Sector for Harmonisation of Internal Control System Development (Central Harmonisation Unit) at the Ministry of Finance. Throughout the years Mr Raič has held a number of positions at the ministry. He was an Adviser for monetary policy, Assistant Minister for budget preparation and fiscal consolidation as well as the Head of the Sector for Budget Preparation and Financing of Local and Regional Self-Government Units. He has been the Head of the Central Harmonisation Unit since October 2017.



Mr Jos Nouwt
Junior MS Project Leader (The Netherlands)

Mr Jos Nouwt is the Project Director for New Accommodation at the National Institute for Public Health and the Environment and for the Medicines Evaluation Board at the Ministry of Health, Welfare and Sports in the Netherlands. His work is related to public-private partnerships projects in the field of civil engineering. He has also worked in the area of financial management at the Ministry of Finance. In the period between 1985 and 1992 he was responsible for financial accountability in the process of improving public finances in the Netherlands.



Mr Davor Kozina
Ministry of Finance (Croatia)

Mr Davor Kozina is the Head of the Service for the Coordination of Internal Control System Development at the Ministry of Finance. He has been working at the ministry since 2005, in the area of developing the internal control system and internal audit in the public sector. Before his work at the ministry, he worked as an internal auditor at the State Audit Office for nine years. He also works as a trainer in specialized trainings in the area of the internal control system, financial management, risk management and internal audit.



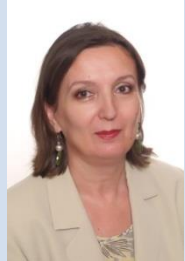
Ms Dzintra Gasūne
Cross-Sectoral Coordination Centre (Latvia)

Ms Dzintra Gasūne has been the Head of the State-Owned Enterprises Governance Division at the Cross-Sectoral Coordination Centre since 2016. Her previous experience is related to the development of business processes, the internal control system and IT systems in companies in the financial sector. Ms Dzintra Gasūne also worked at the State Audit Office in the area of auditing.



Mr Krunoslav Katičić
Ministry of State Assets
(Croatia)

Mr Krunoslav Katičić has been the State Secretary at the Ministry of State Assets since December 2016 and is the Head of the Directorate for Companies which is in charge of companies and other legal entities of strategic and special interest for the Republic of Croatia. Before working at the ministry, he had a private legal practice for 22 years. He also worked in the banking sector for two years and gained experience in the area of refinancing and restructuring companies.



Ms Verica Akrap
State Audit Office (Croatia)

Ms Verica Akrap is the Assistant Auditor General for the audit of companies in which the state or local government units are the majority shareholder. She graduated at the University of Zagreb, Faculty of Economics and Business with a BSc. degree in 1980. She obtained an MA degree in Accountancy, Finance and Audit in 2000 and a PhD degree in Audit in 2006. She has been working at the State Audit Office of the Republic Croatia since 1994. She was a chairperson of the EUROCONTROL Audit Board. She is the member of the Competent National Audit Bodies (CNAB) for NATO. She has authored over 50 articles which have been published in several accounting journals. She occasionally holds presentations at seminars and conferences in different areas concerning public sector auditing. She sometimes works as a guest lecturer at the High Business School in Zagreb. She had an active role in three twinning programmes.



Ms Inta Liepa
Representative of POEs (Latvia)

Ms Inta Liepa is an adviser to the Executive Board in the state-owned joint-stock company "Latvijas Pasts" (Latvian post) and a member of the Supervisory Board in the state-owned joint-stock company "Pasažieru Vilciens" (Railway travel). Prior to her current appointments she worked as the Head of the legal department at the Ministry of Finance, and supervised state-owned enterprises whose shares are held by the Ministry of Finance. She also has extensive experience in the design of the EU funds implementation system in Latvia, as well as strategic planning and supervision of EU funds programmes and projects.



Ms Sandra Šteković
Croatian Lottery (Croatia)

Ms Sandra Šteković has been an employee of the Croatian Lottery since 1998. She currently works as the Assistant Director in the Sector for Finance and Accounting. She graduated at the Faculty of Economy at the University of Zagreb and is a certified internal auditor.



Mr Valērijs Stūris
State Audit Office (Latvia)

Mr Valērijs Stūris has been the Head of Policy Planning Projects and Process Analyses at the State Audit Office since 2015. He has been working in public administration since 2001 and his previous experience is related to coordination activities at the Strategic Development Commission, an independent consultative institution in charge of supporting responsible state development within the President's Office. He has also spent more than 10 years working as a consultant at the Department for Strategic analysis in the State Chancellery (the Policy Coordination Department). This institution was responsible for policy coordination and implementing several public administration reform projects at the central government level.